Kansas Center for Entrepreneurship

Entrepreneurship Resource Day

Wichita, KS October 15, 2015

Presented By:
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NetWork Kansas

Kansas Economic Growth Act

"Manage the Kansas Community Entrepreneurship Fund and develop policies and procedures to assure that funds are distributed to qualified entrepreneurs."

--KEGA: 74-99c04.a(4)

StartUp Kansas - Statewide Loan Fund

- Launched August 2006
- Seed money plus Entrepreneurship Tax Credit (\$2M annually, 75%, allows us to raise \$2.67M)
- Statutory requirements (rural communities, 60/40 match with funding partner)



StartUp Kansas - Statewide Loan Fund

- Example: Entrepreneur- Project Cost \$60K. Entrepreneur has \$10K, so still needs \$50K. Minimum of 40% [or \$20K] from funding partner, remainder can come from StartUp Kansas
- Decision making authority: NetWork Kansas Board of Directors

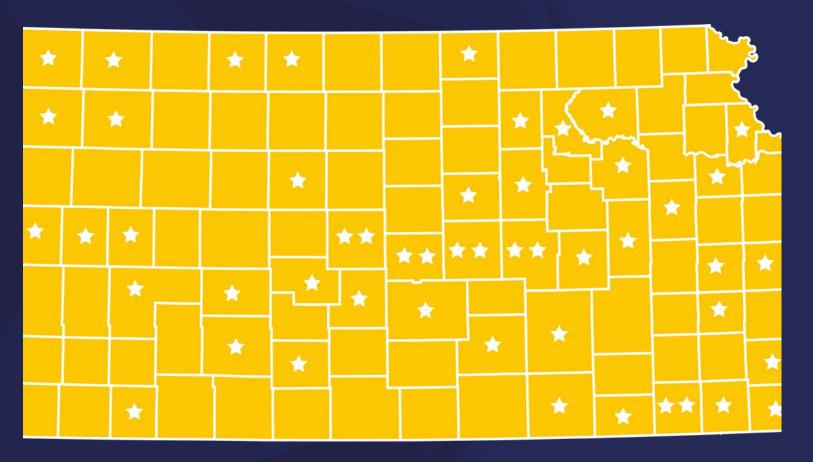
Shift Toward Community Engagement and Empowerment

"We think that one thing that makes NetWork Kansas unique and more impactful is that in 2007 they committed to a ground game, or the E-Communities strategy. We feel that this was critical."

- Don Macke, Co-Founder of the Center for Rural Entrepreneurship, Lincoln, NE

- E-Community Partnership launched Fall 2007
- Competitive process
- Access to resources
- Community definition (town, cluster of towns, or entire county)
 - Typically begins with city/county ED Director





- "Ask #1": Create a local leadership team
 - Public (SBDC, Chamber, CDC, Rural Energy, Electric and Telco, Economic Development, etc.)
 - Private (Banks, entrepreneurs, accountant, etc.)
 - Commit to monthly/regular meetings to discuss entrepreneurial environment
 - Vision
 - Engage key stakeholder groups
 - Initiatives to support startups, existing businesses, 2nd stage businesses, succession planning and engaging youth
 - 500+ Leadership Team members statewide

- "Ask #2": Create a financial review board
 - Subset of Leadership Team
 - Local decision-making authority
 - o If Ioan approved, also set terms
 - Interest rate
 - Length of note
 - Collateralization
- "Ask #3": Partner with an administrative support organization
 - Prepare loan docs, close loans, UCC or mortgage filings, collecting loan repayments, chase late payments, etc.

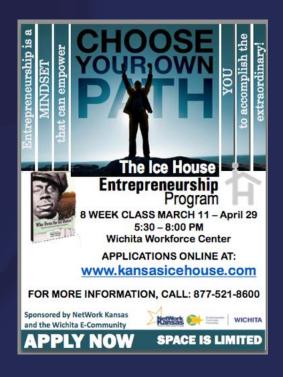
- "Ask #4": Via Entrepreneurship Tax Credits, establish locally-controlled loan fund (NetWork Kansas-owned)
 - Engage with tax preparers and CPAs
 - o Limited amount each year
 - High performers can apply for additional funds
 - Lifetime limit of 750K allocated in tax credits

- 48 locally-controlled loan funds
- \$60K \$225K in each
- \$6.6M loaned to 255 businesses (as of 8/2015)
 - 18% of total loan package
 - Leveraged \$30.8M other capital
 - 54% in towns with population <5K</p>
 - o 32% retail, 21% restaurant, 6% mfg
 - Created/retained 640+ f/t jobs, 740+ p/t jobs
 - o 9-10% business failure rate

- Loan funds are the "Trojan Horse"
 - Seat at table for leadership team meetings
 - Two-way relationship re: how to create an entrepreneurial environment (shared best practices) and incentives
- Low-level engagements
 - o Ex. Lenders' roundtables, business resource fairs
- Deeper engagements
 - Ex. E-Accelerator: Business inventory, economic assessment, shared discussion about priority areas, engage with resource partners

- Board Certified Programs
 - o Entrepreneurial Mindset: Ice House (Kauffman)





Entrepreneurship (E-) Communities

Board Certified Programs

o Rural Businesses - Growing Rural Businesses (Wichita

State University)





- Board Certified Programs
 - o Youth Youth Entrepreneurship Challenge





- Board Certified Programs cont.
 - o 2nd Stage Businesses Economic Gardening
 - Existing Businesses Destination Boot Camp
 - o More programs on the way...
 - Leadership Capacity
 - Succession Planning
 - Accounting and Financials

Entrepreneurship (E-) Communities

What does an E-Community Look Like?

- Wichita County (SW KS)
 - o Pop. 2234
 - o County seat is Leoti (pop. 1,500)
 - High plains of western Kansas; nearest city with >20K pop is Garden City, 1+ hour away
 - o Ag/Support industries employ 900+ people (40% pop.)
 - Challenges: declining population, housing, need for diverse economy
 - o Became an E-Community in 2012
 - Leadership Team: bankers, entrepreneurs (car sales, farm wife, insurance, ethanol), accountant, school superintendent, teachers and economic development director.

- Wichita County cont.
 - o Initiatives and activities:
 - Regular meetings bimonthly
 - Wine, Cheese and Big Dreams
 - First youth entrepreneurship fair in 2014, repeated in 2015
 - E-Accelerator



Entrepreneurship (E-) Communities

Wichita County cont.

- Focusing on entrepreneurship allowed the following:
 - Transition of only grocery store from aging, disengaged owners to young man with interest and connection to community
 - Start-ups of new restaurant and needed services - coffee shop, bakery
 - Collaboration on developing a crafters cooperative - retail store selling locally made products
 - Only two empty storefronts in downtown Leoti



Entrepreneurship (E-) Communities

What does an E-Community look like?

- City of Sterling (Central KS)
 - o Pop. 2,300 (Rice County pop. 10,059)
 - Primary employers USDs, Sterling College, JACAM (oil and gas chemistry), Kansas Ethanol
 - Primary challenge: Workforce many of the employees live outside the county
 - o Became an E-Community in 2007
 - Leadership Team: two bankers, city manager, CEOcomputer service company, accountant, Sterling College professor and economic development director

- City of Sterling cont.
 - o Initiatives and activities:
 - Ice House
 - "Rice Soup" with forum for entrepreneurs to showcase their business and receive feedback from other business colleagues



- o Focus on leveraging capital:
 - Bank loans, County RLF, County Micro Loan, Rural Business Development Loan Funds, CDC Micro Loans
 - 15 E-Community loans
 - \$278,400 total (\$18,560 average loan)
 - 0 business failures, 1 PIF

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